

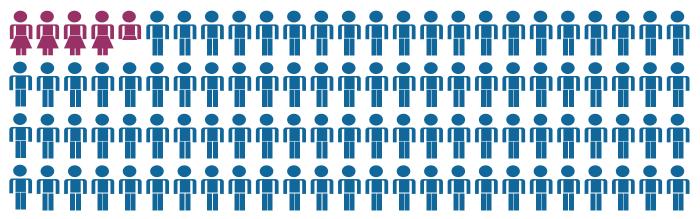
Closing the Leadership Gender Gap

The Missing 33%™ and Conventional Advice to Women





4.6% of Fortune 1000 CEOs are Women



CATALYST 2014

"In Europe, women make up 45% of the workforce – with more than half the college graduates – yet they comprise only 11% of corporate executives."

MICHELLE BACHELET

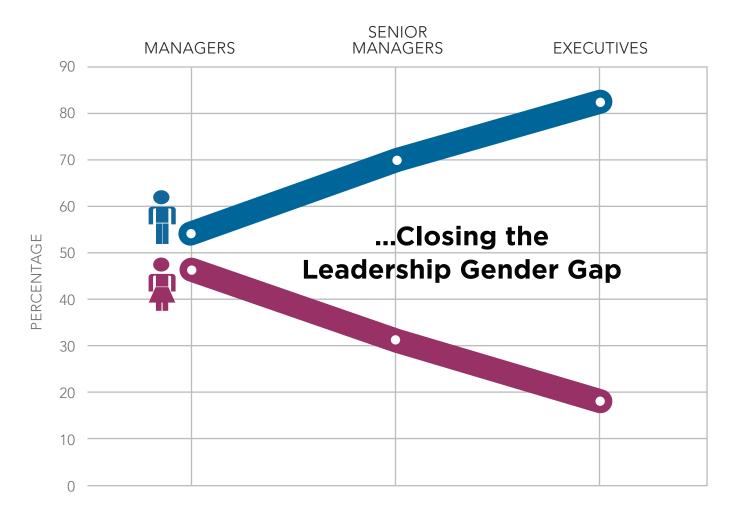
STATUS QUO:

In 1998, 11.2% of corporate officers in Fortune 500 companies were women. This percentage has risen to 15.7% and has not significantly changed since 2008.





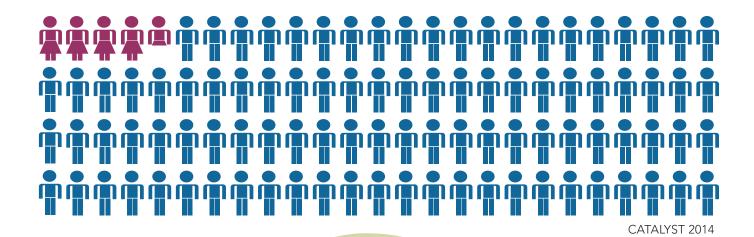
21st Century Talent Challenge...



Corporations around the globe are working to close the leadership gender gap.







Leading Women again asked...

What's preventing companies from closing the leadership gender gap?





To understand the causes of the Leadership Gender Gap, we must understand the **3 Parts of Leadership**.



"Leadership is using the greatness in you to achieve and sustain extraordinary outcomes by engaging the greatness in others.



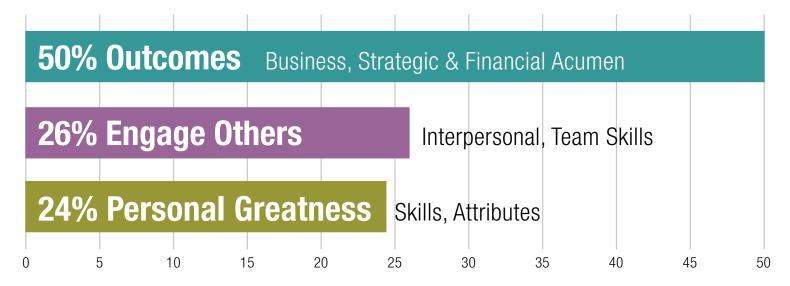




Of the critical competencies used to identify and select executives, half relate to **achieving outcomes** and include business, strategic and financial acumen. We call this, **The Missing 33%** of the career success equation for women.

Leadership Requirements for Executive Positions

50 Critical Competencies Identified







3

Bosses *perceptions* of women's leadership abilities. differ from their perceptions of men's?

Bosses perceptions of men's leadership abilities.

The Missing 33% in the Minds of Bosses

Achieve Outcomes

Engage the Greatness in You

See the Greatness in Others

Greatness in You

Bosses perceptions of women's leadership abilities.

The Missing 33% in the Minds of Bosses

Engage the Greatness in You

Greatness in You

Figure 1

See the Greatness in You

See the Greatness in Others







There's a mismatch between criteria for senior positions and managers' perceptions of women's leadership capabilities.

What's required to get to the top? How bosses see women's leadership capabilities. Business, Strategic **Financial Acumen** Engage the Use the Use the **Greatness in Others** Engage the Greatness in You Greatness in You Greatness in Others







Leading Women's latest research finds that...

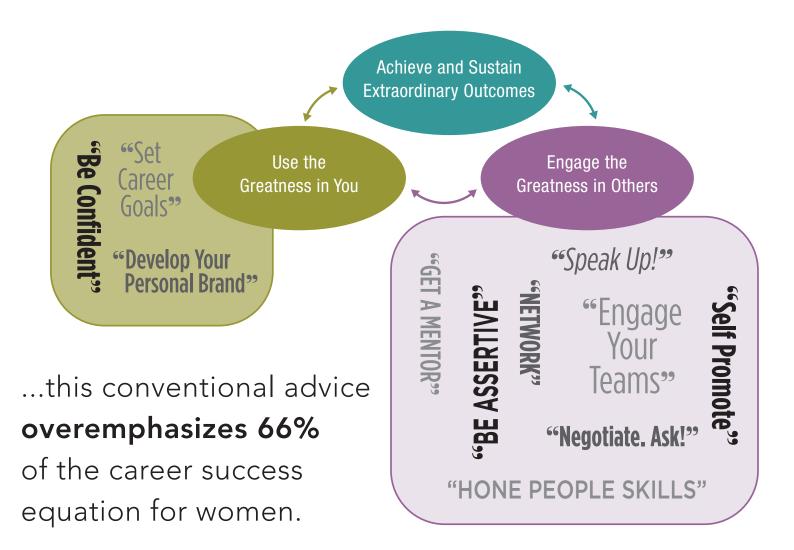


...leadership
development
programs for
women are based
on conventional
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Leading Women's latest research finds that...

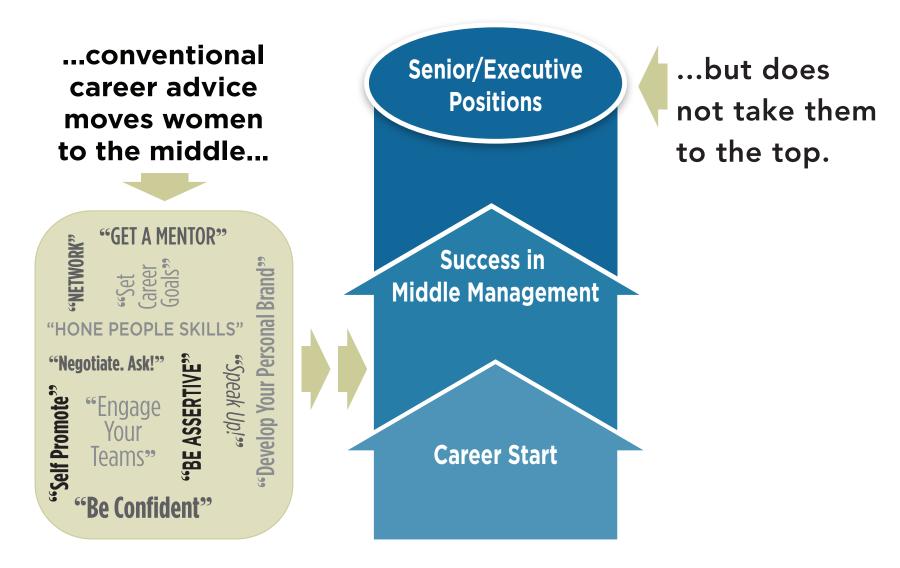








Leading Women's latest research finds that...









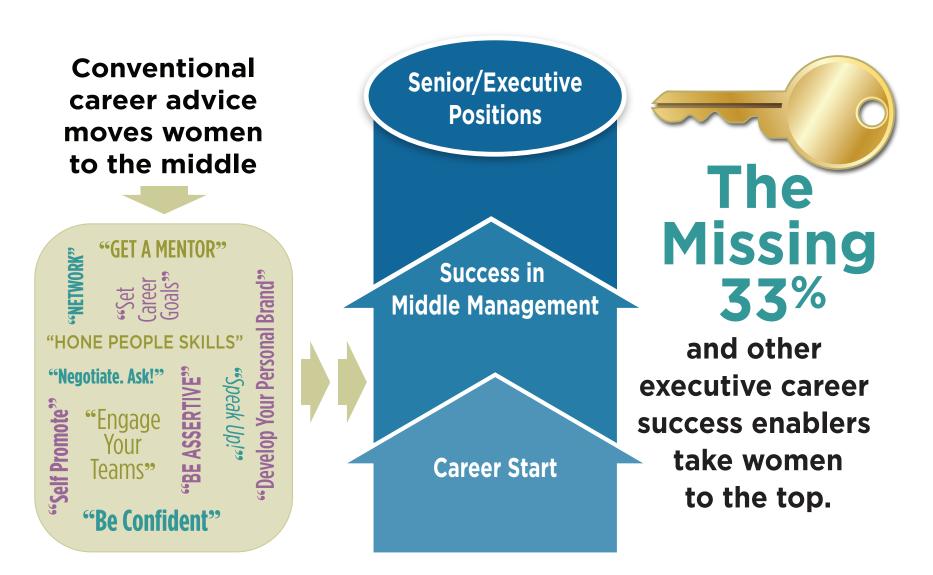
Leading Women's latest research finds that...

"Mentoring that earns Sponsorship" EXECUTIVE, COMMUNICATION "Actions Based on Financial Acumen** "Proven Business Acumen" "Align Teams to Business Strategy"

...to take women to the top of organizations, leadership development programs for women must address The Missing 33% and other executive career success enablers.

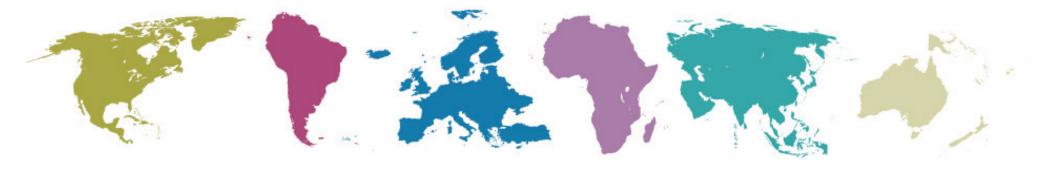


LEADING WOMEN specializes in enabling companies to close the leadership gender gap, by addressing **The Missing 33%.**









For further information:

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ABOUT LEADING WOMEN

Leading Women is a premier global provider of innovative solutions for companies serious about achieving their goals for talent development and women's advancement. To fit the reality of today's workplaces our solutions are delivered live, virtually, online and in combination. Partnership with Leading Women (a **WBENC** – certified woman-owned business enterprise) supports corporate supplier diversity goals.