

**NATIONAL HEALTH SERVICE
ENGLAND**

The NHS Wirral Clinical Commissioning Group Directions 2018

The National Health Service Commissioning Board ("the Board"), in exercise of powers conferred by section 14Z21 of the National Health Service Act 2006 gives the following Directions.

Citation, commencement and application

- (1) These Directions are given to NHS Wirral Clinical Commissioning Group ("Wirral CCG").
- (2) These Directions may be cited as the Wirral CCG Directions 2018 and come into force on 20 August 2018.
- (3) These Directions apply until they are varied or revoked by the Board or 31 August 2019, whichever is the sooner, and replace any Directions previously issued by the Board to Wirral CCG.

Recovery Plan

- (4) The Board further directs that:
 - (a) within 8 weeks of the date of these Directions Wirral CCG will produce a credible financial recovery plan ("Financial Recovery Plan"), which includes but is not limited to:
 - (i) how Wirral CCG shall ensure that it operates within its annual budget in financial years 2018/19 and 2019/20;
 - (ii) identification of principal external stakeholder organisations;
 - (iii) confirmation that all facts, figures and projections within the Financial Recovery Plan have been subjected to scrutiny by an organisation

approved by the Board;

- (iv) a complete analysis of the causes of the current underlying financial position, the reasons for the deterioration in the financial position, and addresses these causal factors in the Financial Recovery Plan;
 - (v) a demonstration of clear links to internal budgets, reporting, activity plans, cash plans and contracting;
 - (vi) an implementation plan with timescales for the achievement of any efficiency initiatives identified within the Financial Recovery Plan;
 - (vii) a schedule for the repayment of outstanding debt and a demonstration of how Wirral CCG will return to operating within its agreed control total for 2018/19;
 - (viii) a clear risk assessment of the Financial Recovery Plan; and
 - (ix) any other requirements stipulated by the Board;
- (b) The Financial Recovery Plan should be consistent with financial recovery of the system as a whole, and Wirral CCG shall ensure that it engages fully with appropriate stakeholders to achieve this, focussing on but not limited to:
- (i) Delivery of Wirral CCG's QIPP plan for 2018/19;
 - (ii) Addressing overspends on continuing healthcare and joint packages;
and
 - (iii) Reducing acute contract over-performance;
- (c) The Financial Recovery Plan and any amendments to the same, shall continue to be subject to the Board's approval;
- (d) Wirral CCG will implement the Financial Recovery Plan;
- (e) Wirral CCG shall refer all future contractual commitments to the Board for review and approval until such time as Wirral CCG can demonstrate a positive financial balance;
- (f) Wirral CCG will co-operate with the Board regarding the Financial Recovery Plan including but not limited to the prompt provision of information requested by the Board and making senior officers available to meet with the Board and to discuss the Financial Recovery Plan, the

- implementation and the progress of the same;
- (g) It may direct Wirral CCG in any other matters relating to the Financial Recovery Plan.

Turnaround Director

(5) The Board directs that:

- (a) The Board will determine the process to be followed to make an appointment to the position of Turnaround Director for Wirral CCG:
- (b) The appointment of the Turnaround Director and the terms of such appointment will be subject to prior approval by the Board and such appointment will be made within 12 weeks of the date of these Directions; and
- (c) Wirral CCG will co-operate with the Board regarding the appointment of its Turnaround Director, including but not limited to the prompt provision of information, documents and records as requested by the Board and making senior officers available to meet the Board.

Executive Team and Senior Appointments

(6) The Board directs that:

- (a) Wirral CCG will notify the Board of the need to make any appointments to its Executive Team or its next tier of management;
- (b) where it considers it necessary to do so, the Board will determine the process to be followed by Wirral CCG in making appointments as referred to in paragraph 6(a);
- (c) the appointment of any person to a position referred to in paragraph 6(a) and the terms of such appointment will be subject to prior approval by the Board; and
- (d) Wirral CCG will co-operate with the Board regarding the appointment of any person in accordance with paragraph 6(a), including but not limited to

the prompt provision of information, documents and records requested by the Board and making senior officers available to meet with the Board.

Compliance with these directions

(7) The Board directs that Wirral CCG shall co-operate with the Board regarding the Board's oversight of Wirral CCG's compliance with these Directions, including but not limited to the prompt provision of information requested by the Board and making senior officers available to meet with the Board.

Simon Stevens

Chief Executive

NHS Commissioning Board